

# The operating room and the need for an IT infrastructure and standards

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## 1 Introduction

A recent report predicted an increase in demand for surgical services to be as high as 14 to 47% in the workload of all surgical fields by 2020 [1]. Difficulties which are already now apparent in the operating room (OR), such as the lack of seamless integration of Surgical Assist Systems (SAS) into the surgical workflow, will be amplified in the near future. There are many SASs in development or are employed in the OR, mostly in an isolated fashion. Their routine use in the OR, however, is impeded by the absence of appropriate integration technology and standards. It is, therefore, necessary to address this situation and to develop strategies for improving surgical/interventional workflows assisted by surgical systems and technologies.

Appropriate use of Information and Communication Technology (ICT) and Mechatronic (MT) systems as part of a re-engineered workflow is considered by many experts as a significant contribution to solve the problem. This will require an appropriate IT infrastructure as well as communication and interface standards, such as DICOM and suitable extensions, to allow data interchange between surgical system components in the OR.

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## General motivation for standards in surgery

Because the OR and image-based interventional suites are the most cost-intensive sector in the hospital, the optimization of workflow processes has become of particular concern for healthcare providers, managers, and administrators. The understanding and management of workflows should become an integral part in the planning and implementation of complex digital infrastructures supporting diagnostic and interventional procedures [i.e. interventional radiology, minimal interventional surgery, computer assisted surgical procedures and image guided therapy (IGT)].

Examples of workflow and OR infrastructure-related issues are [2]:

1. Inefficient, ineffective and redundant processes
2. Inflexible “systems” of operation
3. Ergonomic deficiencies which hinder the workflow
4. Data (text, 1D, 2D, 3D, 4D) presentations not adequate, e.g. intraoperative and perioperative
5. Soft knowledge (info + action strategy) presentation not available
6. Scheduling (and tracking/RFIDing) of patients, personnel, operating rooms, equipment etc. not facilitated or coordinated (often the seeds of “busted” schedules)
7. Too long set up times for image-guided and robotic surgery
8. Lack of consistent working practices/guidelines or workflows (the hospital as a high risk and high velocity “production” environment is not scripted enough; there is too much diversity of behaviour)

- 56 9. No standardised integration of surgical devices  
57 and systems  
58 10. Lack of quantified information on workflow and  
59 error handling  
60 11. Communication across disciplines not adequate,  
61 e.g. between radiology and surgery.

62 Possible solutions are:

- 63 1. Improve situational awareness  
64 2. Ensure availability of real-time information regard-  
65 ing (peri)operative processes to respond to best  
66 practices and variances in actual patient care  
67 3. Develop standard interfaces to integrate seamlessly  
68 ICT and MT systems into the OR by taking account  
69 of the special needs of imaging and modelling tools  
70 within the surgical workflow.

71 This leads to the concept of an ICT supported OR which  
72 may be named surgical PACS (S-PACS) or more specifi-  
73 cally a “Therapy Imaging and Model Management Sys-  
74 tem” (TIMMS). A TIMMS should support the essential  
75 functions that enable and advance image, and in particu-  
76 lar, patient model guided therapy. Within this concept,  
77 the image-centric world view of the classical PACS tech-  
78 nology is complemented by an IT model-centric world  
79 view. Such a view is found in the special modelling needs  
80 of a number of modern surgical interventions as com-  
81 pared to the imaging intensive working mode of diag-  
82 nostic radiology, for which PACS was originally concep-  
83 tualised and developed.

84 A TIMMS provides the ICT-based infrastructure neces-  
85 sary for surgical/interventional workflow management  
86 of the modern digital operation room (DOR). The con-  
87 cept and design of a TIMMS is based on the assumption  
88 that significant improvement in the quality of patient

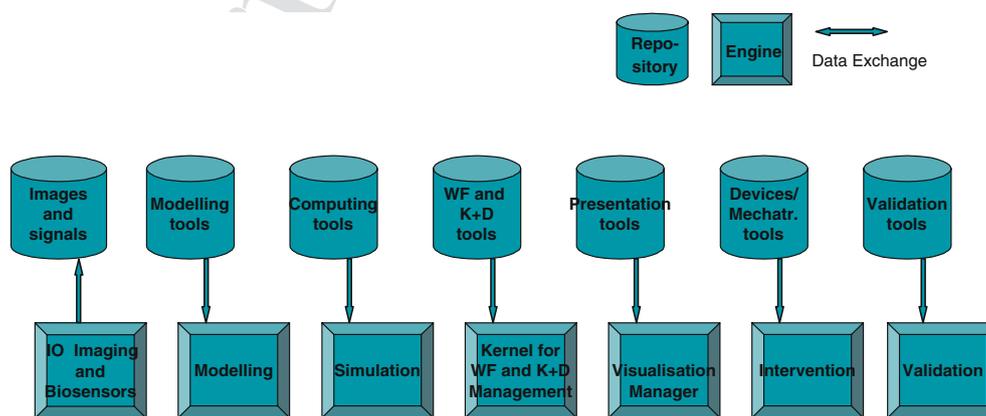
care, as well as ergonomic and health-economic progress  
in the OR can only be achieved by means of an ICT  
infrastructure (based for example on a suitable DICOM  
extension) for data, image, information, model and tool  
communication. A proper design of a TIMMS, taking  
into account modern software engineering principles,  
will clarify the right position of interfaces and relevant  
standards for an SAS in general and their components  
specifically.

### Therapy imaging and model management system and its interfaces

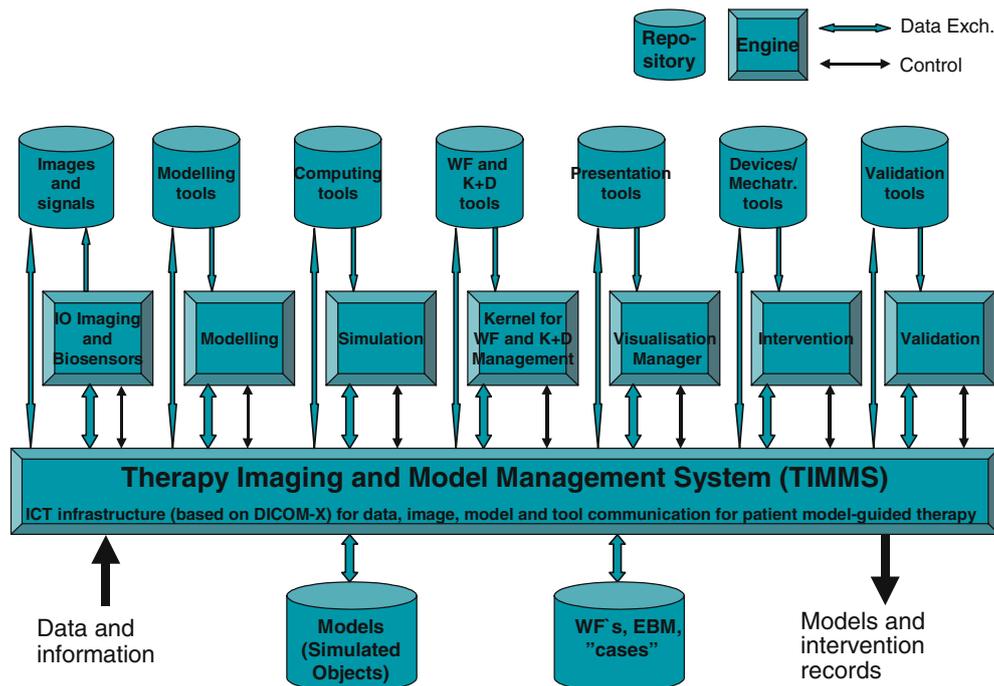
The standard which comes closest to provide the basis  
for the design of TIMMS interfaces is DICOM. Stan-  
dardisation in the context of DICOM aims at provid-  
ing support to fulfil a number of design criteria derived  
from software engineering principles when realising ICT  
systems for medical activities. Engineering of ICT sys-  
tems for the assistance of surgical interventional activi-  
ties implies the specification, design, implementation  
and testing of computer assisted surgery (CAS) or IGT  
systems. A number of components for such systems have  
been developed in academic and industrial settings and  
are applied in various surgical disciplines. In most cases,  
however, they are stand-alone systems with specific ad  
hoc propriety or vendor interfaces. They can be con-  
sidered as islands of IT engines and repositories with  
varying degrees of modularization and interconnection.

Figure 1 shows abstraction of seven engines with asso-  
ciated repositories, which may form part of an SAS.  
Ideally they should be integrated by a suitable TIMMS  
infrastructure.

Considering software engineering principles, such a  
system needs to be designed to provide a highly modular



**Fig. 1** Components of a Surgical Assist System



**Fig. 2** Therapy Imaging and Model Management System (TIMMS)

122 structure. Modules may be defined on different granu-  
 123 lation levels. A first list of components (e.g. high- and  
 124 low-level modules) comprising engines and repositories  
 125 of an SAS, which should be integrated by a TIMMS,  
 126 is currently being compiled within the DICOM WG 24  
 127 “DICOM in Surgery” (<http://www.medical.nema.org/>).

128 Figure 2 shows a concept of a high-level generic mo-  
 129 dular structure of a surgical assist system. The high-level  
 130 modules are abstracted from many specific CAS/IGT  
 131 systems which have been developed in recent years. In  
 132 general, a combination of these can be found in most  
 133 R&D as well as commercial SAS systems. A central  
 134 position in Fig. 2 is occupied by the “Kernel for work-  
 135 flow and knowledge and decision management”. It pro-  
 136 vides the strategic intelligence for preoperative planning  
 137 and intraoperative execution. Often this module or parts  
 138 thereof is integrated into some of the other engines, as  
 139 the need demands.

140 Low-level modules (LLMs) responsible for interfac-  
 141 ing and communication are embedded in each of the  
 142 engines and repositories given in Fig. 2. LLMs should  
 143 be derived from a single or from a combination of sev-  
 144 eral distinct surgical workflows. In the latter case, there  
 145 are sometimes referred to as surgical integration profiles  
 146 (SIPs). An LLM may be a surgical function or related  
 147 activity using information objects, which ideally, may be  
 148 part of different types of interventions. In order to iden-  
 149 tify LLMs which satisfy the previous requirements, it  
 150 is of critical importance to select a representative set

of surgical/interventional workflows which cover the  
 domain of interest for standardisation of image and  
 model-guided interventions. This selection should not  
 only focus on the present state of the art of surgery, but  
 also take into account future potential developments of  
 patient image and model-guided interventions.

### Modelling engine and repository of TIMMS

Standards relating to medical imaging and communica-  
 tion are well defined by DICOM and are an integral  
 part of TIMMS. Most of the Image and Presentation  
 States IODs, which are defined in DICOM, etc. are also  
 relevant to surgery.

Models and associated management have not been  
 considered in DICOM intensively, except through some  
 work done in DICOM WG 07, WG 17 and WG 22.  
 Modelling and simulation in surgery, however, are key  
 functions for SAS’s pre- and intraoperatively. Interfac-  
 ing of tools which support these functions comprises a  
 relatively new scope for DICOM.

To define model and simulation, a definition by Balci  
 [3] may be used “A model is a representation or abstrac-  
 tion of something such as an entity, a system or an idea.  
 Simulation is the act of experimenting with or exercis-  
 ing a model or a number of models under diverse objec-  
 tives including acquisition, analysis and training.” As  
 indicated in Fig. 2, both modelling and simulation are

177 critical components of an SAS, particularly for planning  
178 and intervention activities.

179 It will be a significant extension of current DICOM  
180 efforts to complement the image-centric view with a  
181 model-centric view for developing DICOM objects and  
182 services. Some IODs which make use of the concept of  
183 a model are listed in DICOM PS 3.3 as part of annex C  
184 8.8. “radiotherapy modules”. Currently, approximately  
185 40 modules have been specified for radiation therapy.  
186 They imply a limited spectrum of data types and data  
187 structures with different degrees of complexity, e.g. simple  
188 lists or tree structures. In the context of a TIMMS, a  
189 more comprehensive view on modelling than for example  
190 in RT, will be necessary. Not only as regards the  
191 modelling tools for generating different types of data  
192 structures, but also with respect to the modelling engine  
193 which carries out the modelling task. This engine will  
194 occupy a central position in the design of an SAS and  
195 the TIMMS infrastructure.

196 By default, the broader the spectrum of different  
197 types of interventional/surgical workflows which have  
198 to be considered for standard interfacing support, the  
199 more effort has to be given for designing appropriate  
200 IOD modules and services. The following list contains  
201 some examples of modelling tools and aspects, derived  
202 from different types of surgical workflows, which may  
203 have to be considered in DICOM WG 24:

- 204 ● Geometric modelling including volume and surface  
205 representations
- 206 ● Properties of cells and tissue
- 207 ● Segmentation and reconstruction
- 208 ● Biomechanics and damage
- 209 ● Tissue growth
- 210 ● Tissue shift
- 211 ● Prosthesis modelling
- 212 ● Fabrication model for custom prosthesis
- 213 ● Properties of biomaterials
- 214 ● Atlas-based anatomic modelling
- 215 ● Template modelling
- 216 ● FEM of medical devices and anatomic tissue
- 217 ● Collision response strategies for constraint deform-  
218 able objects
- 219 ● Variety of virtual human models
- 220 ● Lifelike physiology and anatomy
- 221 ● Modelling of the biologic continuum
- 222 ● Animated models
- 223 ● Multiscale modelling
- 224 ● Fusion/integration of data/images
- 225 ● Registration between different models including  
226 patient, equipment and or
- 227 ● Modelling of workflows
- 228 ● . . .

229 It will be one of the first tasks of DICOM WG 24  
230 “DICOM in Surgery” to agree on a list of relevant mod-  
231 els to be considered for DICOM IODs etc.

### 232 Steps towards a DICOM in surgery

233 It is recognised by the DICOM Working Group 24  
234 “DICOM in Surgery”, which is concerned about stan-  
235 dards and interfaces in the OR, that the specification,  
236 design and implementation of the LLMs and their asso-  
237 ciated objects and services are a demanding creative  
238 activity. It should be carried out on an international  
239 level comprising partners with competencies in ICT,  
240 CAS, IGT and minimal invasive interventions. Medi-  
241 cal image processing and patient-specific modelling in  
242 particular, are important competencies required for the  
243 successful realization of an ICT-based infrastructure for  
244 the OR. In order to obtain a clearer view on where  
245 standards for surgery may need to be developed,  
246 all interfaces for data exchange and control  
247 communication, as indicated in Fig.2, need to be further  
248 examined and specified at an appropriate level of  
249 detail.

250 With this objective in mind, a detailed design and  
251 implementation work of a TIMMS-like OR infrastruc-  
252 ture is in progress at the Innovation Center Computer  
253 Assisted Surgery (ICCAS), Leipzig and the Univer-  
254 sity of Southern California (USC), Los Angeles. The  
255 work carried out by ICCAS in Leipzig forms the basis  
256 for designing interfaces for the seamless integration of  
257 different CAS engines and repository modules. Such  
258 modules are being developed in centres active in com-  
259 puter and robot-assisted interventions on a worldwide  
260 basis. The work carried out at USC focuses on specific  
261 software engineering aspects of information systems  
262 design, in particular to make certain that a TIMMS will  
263 guarantee fault-tolerance, security, reliability, disaster  
264 recovery and HIPAA compliance. It is hoped, that this  
265 work can be aligned to and complemented with proj-  
266 ects carried out by other institutions, for example by  
267 CIMIT, TATRC and by members of the Japan Institute  
268 of CARS.

269 The knowledge gained in the process of interfacing  
270 different modules from a variety of institutions will be  
271 transferred to the DICOM Working Group 24 “DICOM  
272 in Surgery”. It is recognised that the competence for this  
273 type of work, i.e. ICT infrastructure developments for  
274 the OR and definition of appropriate standards is pos-  
275 sessed by only few institutions (academic and industrial)  
276 in the world. To enable a close cooperation between  
277 these institutions, there is a need for:

- 278 1. Establishing a clinical user community from many  
279 surgical specialities which participates in the selec-  
280 tion of characteristic surgical workflows and  
281 requirement specifications for planning and inter-  
282 ventional tools.
- 283 2. Exchange of engineering expertise for TIMMS  
284 components, design and implementation work fol-  
285 lowing a philosophy of an open architecture  
286 approach [4].
- 287 3. Development of low-level modules for interface  
288 design for a selected number of TIMMS engines  
289 and repositories following a philosophy of open  
290 source software (Bazaar model) [5].
- 291 4. Specification and design of a fault tolerant and  
292 HIPAA compliant infrastructure for the OR tak-  
293 ing account for example of Grid technology [6].
- 294 5. Implementing prototype interfaces and testing on  
295 an international basis, to be carried out, for exam-  
296 ple, by a group which may be part of the Image  
297 Management Toolkit (ImTK) consortium [4].
- 298 6. Knowledge transfer of relevant results to DICOM  
299 WG 24 “DICOM in Surgery”.
- 300 7. Improve situational awareness through knowledge  
301 transfer to the healthcare community in general  
302 (suppliers, users and vendors), by means of work-  
303 shops, tutorials, training sessions, conferences and  
304 appropriate publications.

In the process of realizing the above, it can be expected,  
that surgeons, interventional radiologists, hospital man-  
agement as well as buyers and vendors of OR equipment  
will be made aware of the new business potentials made  
possible by a suitable DICOM standard. By using this  
standard, their business situation will improve not only  
by more streamlined workflows, but also by a safer and  
higher quality patient care.

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